MULTIPLYING GOOD, INC.

FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

DECEMBER 31, 2020 AND 2019

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Independent Auditors' Report

To the Board of Governors Multiplying Good, Inc.

We have audited the accompanying financial statements of Multiplying Good, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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To the Board of Governors Multiplying Good, Inc.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Multiplying Good, Inc. as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Belfint, Lyons & Shuman, P.A.

March 31, 2021 Wilmington, Delaware

MULTIPLYING GOOD, INC. STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2020 AND 2019

	2020			2019	
ASSETS					
CURRENT ASSETS Cash and Cash Equivalents Investments Accounts Receivable Contributions Receivable, Current Portion Prepaid Expenses and Other Assets	\$	123,545 2,968,418 57,248 582,214 31,904	\$	248,549 2,841,921 46,148 766,484 75,024	
TOTAL CURRENT ASSETS		3,763,329		3,978,126	
OTHER ASSETS Contributions Receivable, Net of Current Portion and Discount Property and Equipment, Net of Accumulated Depreciation TOTAL OTHER ASSETS		567,000 68,595 635,595		10,000 91,503 101,503	
TOTAL ASSETS	\$	4,398,924	\$	4,079,629	
LIABILITIES AND NET ASSE	TS				
CURRENT LIABILITIES Line of Credit Accounts Payable Accrued Expense and Other Liabilities Deferred Payroll Tax Liability - Current Deferred Revenues	\$	1,470,000 6,376 6,711 38,505	\$	1,965,000 1,350 7,853 - 30,000	
TOTAL CURRENT LIABILITIES		1,521,592		2,004,203	
OTHER LIABILITIES Deferred Payroll Tax Liability - Noncurrent Paycheck Protection Program Loan - Conditional Grant Emergency Injury Disaster Loan (EIDL)		38,505 415,069 149,900		- - -	
TOTAL OTHER LIABILITIES		603,474		-	
TOTAL LIABILITIES		2,125,066		2,004,203	
NET ASSETS Without Donor Restrictions With Donor Restrictions		1,098,610 1,175,248		1,264,052 811,374	
TOTAL NET ASSETS		2,273,858		2,075,426	
TOTAL LIABILITIES AND NET ASSETS	\$	4,398,924	\$	4,079,629	

MULTIPLYING GOOD, INC. STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE			
Corporate, Individual, and Community Contributions	\$ 1,753,796	\$ 694,164	\$ 2,447,960
Program Fees	256,500	-	256,500
Event Income	932,570	-	932,570
In-Kind Contributions - Media Advertising	3,057,216	-	3,057,216
Contributed Services	406,908	-	406,908
Investment Return Designated for Operations	180,000	-	180,000
Net Assets Released from Restrictions	330,290	(330,290)	
TOTAL REVENUE AND OTHER SUPPORT	6,917,280	363,874	7,281,154
EXPENSES			
Program	6,162,381	-	6,162,381
Management and General	306,598	-	306,598
Fundraising	557,285		557,285
TOTAL EXPENSES	7,026,264		7,026,264
CHANGE IN NET ASSETS FROM OPERATIONS	(108,984)	363,874	254,890
NONOPERATING INCOME			
Investment Loss, Net of Designation to Operations	(56,458)		(56,458)
CHANGE IN NET ASSETS	(165,442)	363,874	198,432
NET ASSETS - Beginning of Year	1,264,052	811,374	2,075,426
NET ASSETS - End of Year	\$ 1,098,610	\$ 1,175,248	\$ 2,273,858

MULTIPLYING GOOD, INC. STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2019

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE			
Corporate, Individual, and Community Contributions	\$ 980,932	\$ 1,345,458	\$ 2,326,390
Program Fees	323,000	-	323,000
Event Income	978,449	-	978,449
In-Kind Contributions - Media Advertising	4,996,248	-	4,996,248
Contributed Services	810,029	-	810,029
Investment Return Designated for Operations	180,000	-	180,000
Net Assets Released from Restrictions	1,011,861	(1,011,861)	
TOTAL REVENUE AND OTHER SUPPORT	9,280,519	333,597	9,614,116
EXPENSES			
Program	8,650,311	-	8,650,311
Management and General	321,447	-	321,447
Fundraising	519,335		519,335
TOTAL EXPENSES	9,491,093		9,491,093
CHANGE IN NET ASSETS FROM OPERATIONS	(210,574)	333,597	123,023
NONOPERATING INCOME			
Investment Gain, Net of Designation to Operations	199,270		199,270
CHANGE IN NET ASSETS	(11,304)	333,597	322,293
NET ASSETS - Beginning of Year	1,275,356	477,777	1,753,133
NET ASSETS - End of Year	\$ 1,264,052	\$ 811,374	\$ 2,075,426

MULTIPLYING GOOD, INC. STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2020

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	 Program	nagement d General	Fu	ndraising	 Total
OPERATING EXPENSES					
Salaries and Wage Payroll Fees	\$ 1,756,082	\$ 156,279	\$	390,920	\$ 2,303,281
Payroll Taxes	142,505	12,682		31,723	186,910
Employee Benefits	118,488	10,545		26,376	155,409
Contract Employees	70,602	8,498		24,727	103,827
Other Employee Costs	-	1,426		-	1,426
In-Kind Contributions - Media Advertising	3,057,216	-		-	3,057,216
Contributed Services	406,908	-		-	406,908
Event Expense - Non-Training	209,683	-		37,003	246,686
Event Expense - Training	83,814	-		-	83,814
Travel and Meals	22,472	1,077		2,661	26,210
Public Relations, Promotion, and Marketing	62,398	-		11,011	73,409
Professional Fees	22,934	15,289		-	38,223
Postage and Shipping	4,082	4,848		345	9,275
Printing, Publication, and Office Supplies	5,463	1,105		1,287	7,855
Rent and Occupancy	63,177	10,547		9,843	83,567
Bank and Processing Fees	-	699		5,139	5,838
Technology and Communication	101,098	13,933		14,513	129,544
Insurance	11,485	7,656		-	19,141
Interest Expense	-	41,754		-	41,754
Miscellaneous	 -	 17,140		-	 17,140
TOTAL OPERATING EXPENSES	6,138,407	303,478		555,548	6,997,433
OTHER EXPENSES					
Depreciation and Amortization	 23,974	 3,120		1,737	 28,831
TOTAL FUNCTIONAL EXPENSES	\$ 6,162,381	\$ 306,598	\$	557,285	\$ 7,026,264

MULTIPLYING GOOD, INC. STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2019

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]	Program	nagement d General	Fu	ndraising	 Total
OPERATING EXPENSES						
Salaries and Wage Payroll Fees	\$	1,469,689	\$ 137,988	\$	299,078	\$ 1,906,755
Payroll Taxes		111,597	12,583		16,924	141,104
Employee Benefits		110,584	10,581		21,846	143,011
Contract Employees		104,998	6,101		20,974	132,073
Other Employee Costs		-	4,580		-	4,580
In-Kind Contributions - Media Advertising		4,996,248	-		-	4,996,248
Contributed Services		810,029	-		-	810,029
Event Expense - Non-Training		370,282	-		65,344	435,626
Event Expense - Training		157,822	-		-	157,822
Travel and Meals		162,075	11,093		22,302	195,470
Public Relations, Promotion, and Marketing		100,444	-		33,481	133,925
Professional Fees		32,000	13,714		-	45,714
Postage and Shipping		4,802	2,461		4,948	12,211
Printing, Publication, and Office Supplies		14,546	4,687		9,425	28,658
Rent and Occupancy		64,486	13,795		9,375	87,656
Bank and Processing Fees		-	8,513		-	8,513
Technology and Communication		57,295	7,382		12,688	77,365
Insurance		18,663	7,998		-	26,661
Interest Expense		39,059	39,058		-	78,117
Miscellaneous		619	 39,438			 40,057
TOTAL OPERATING EXPENSES		8,625,238	319,972		516,385	9,461,595
OTHER EXPENSES						
Depreciation and Amortization		25,073	 1,475		2,950	 29,498
TOTAL FUNCTIONAL EXPENSES	\$	8,650,311	\$ 321,447	\$	519,335	\$ 9,491,093

MULTIPLYING GOOD, INC. STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2020 AND 2019

	 2020	2019		
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in Net Assets	\$ 198,432	\$	322,293	
Adjustments to Reconcile Change in Net Assets to Net Cash	,		,	
From Operating Activities				
Depreciation and Amortization	28,831		29,498	
Net Realized Gain on Sale of Investments	(31,722)		(24,478)	
Net Unrealized Gain on Investments	(39,390)		(296,858)	
(Increase) Decrease in Assets				
Accounts Receivable	(11,100)		2,762	
Contributions Receivable	(372,730)		(398,707)	
Prepaid Expenses and Other Assets	43,120		(8,798)	
Increase (Decrease) in Liabilities				
Accounts Payable	5,026		(20,793)	
Accrued Expenses	(1,142)		(10,223)	
Deferred Payroll Tax Liability	77,010		-	
Deferred Revenue	 (30,000)		30,000	
NET CASH FROM OPERATING ACTIVITIES	 (133,665)		(375,304)	
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of Investments	(1,118,515)		(877,047)	
Proceeds from Sale of Investments	1,063,130		1,112,186	
Purchase of Property and Equipment	 (5,923)		(68,338)	
NET CASH FROM INVESTING ACTIVITIES	 (61,308)		166,801	
CASH FLOWS FROM FINANCING ACTIVITIES				
Net Draws on (Repayments of) Lines of Credit	(495,000)		177,000	
Proceeds from Paycheck Protection Program Loan - Conditional Grant	415,069		-	
Proceeds from Emergency Injury Disaster Loan	149,900		-	
NET CASH FROM FINANCING ACTIVITIES	 69,969		177,000	
NET CHANGE IN CASH AND CASH EQUIVALENTS	(125,004)		(31,503)	
CASH AND CASH EQUIVALENTS - Beginning of Year	 248,549		280,052	
CASH AND CASH EQUIVALENTS - End of Year	\$ 123,545	\$	248,549	
SUPPLEMENTAL CASH FLOW DISCLOSURES				
Interest Paid	\$ 41,754	\$	78,117	
Donated Investments Sold and Included as Operating Cash Inflows	\$ 314,802	\$	492,408	
Noncash Investing and Financing Activities				
Increase (Decrease) in Deposit to Acquire Property and Equipment	\$ 	\$	(16,412)	

NOTE 1: NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations - Multiplying Good, Inc. (Organization) is a national nonprofit organization formed on June 22, 1972. The Organization focuses on elevating public service as a means to empower individuals. Its continuum of activation, training, and recognition has generated ripples of good through service to others. The Organization's support is derived primarily from charitable contributions, fundraising, and program support.

The Organization offers powerful programs that help individuals discover their potential through service to others in the following areas:

<u>Programs for Youth</u> - Helping youth become confident, empathic, and empowered leaders. Youth programs include:

Students in Action - A youth service, leadership training, and recognition program that gives teenagers confidence in their ability to make a difference and the skills to do it well.

Youth Leadership Training - Empowering young people involved in service to maximize the impact of their efforts.

Youth Service Recognition - Recognizing young people for outstanding service to others.

<u>Corporate Partner Program</u> - Provide opportunities to activate the participant's workforce and support vital youth service, leadership training, and recognition.

<u>Media Partner Program</u> - Media Partners work with the Organization to systematically tell good news stories in the context of a national brand and recognize and elevate the best of their communities.

<u>Jefferson Awards</u> - Since its inception, the Organization has recognized those who put others first. Through the power and importance of recognition, those receiving Jefferson Awards are empowered to do more, while their stories inspire others to action.

In February 2019, the Organization amended its corporate documents to change its name from The Jefferson Awards for Public Service, Inc. to Multiplying Good, Inc. to more accurately reflect the breadth of its mission and programs.

NOTE 1: NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Net Assets - Net assets, revenues, gains, and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

<u>Net Assets Without Donor Restrictions</u> - Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board may designate, from net assets without donor restrictions, net assets for an operating reserve, and board-designated endowment.

<u>Net Assets With Donor Restrictions</u> - Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions may be perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Revenue and Revenue Recognition - The Organization recognizes revenue from program fees and events when the services or events are provided. Program fees consist primarily of Champion fees and Media Partner fees. These fees function in a manner similar to membership dues, which are nonrefundable, and are comprised of an exchange element based on the benefits received. The Organization recognizes program fees over a period of time consistent with the relevant Champion or Media Partner period. The Organization recognizes event revenue at a point in time concurrent with the specific event.

The Organization recognizes contributions when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

Donated Services and In-Kind Contributions - Volunteers contribute significant amounts of time to the Organization's program services, administration, and fundraising and development activities; however, the financial statements do not reflect the value of these contributed services because they do not meet recognition criteria prescribed by generally accepted accounting principles. Contributed goods are recorded at fair value at the date of donation. Donated professional services, including in-kind media advertising, are recorded at the respective fair values of the services received (Note 6).

NOTE 1: NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates, and those differences could be material.

Cash and Cash Equivalents - The Organization considers all cash and highly liquid financial instruments with original maturities of three months or less, which are neither held for nor restricted by donors for long-term purposes, to be cash and cash equivalents.

Investments - The Organization records investment purchases at cost, or if donated, at fair value on the date of donation. Thereafter, investments in marketable equity securities and debt securities are stated at fair value as determined by quoted market prices. Net investment income return (loss) is reported in the statements of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less external and direct internal investment expenses. Investment income restricted by donors is reported as an increase in net assets with donor restrictions.

Accounts Receivable - Accounts receivable consist primarily of noninterest-bearing amounts due for program fees. The Organization does not accrue finance or interest charges. On a periodic basis, management evaluates its accounts receivable balances based on the history of past write-offs, collections, and current credit conditions. An account is written off when it is determined that all collections efforts have been exhausted. As of December 31, 2020 and 2019, all accounts receivable were expected to be collected and no allowance was required.

Receivables from contracts with customers are reported as accounts receivable and contract liabilities are reported as deferred revenue in the statements of financial position.

Contributions Receivable - Unconditional promises to give are recognized as revenues in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statements of activities. The Organization determines an allowance for uncollectable promises to give based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectable. As of December 31, 2020 and 2019, the allowance was \$0.

NOTE 1: NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Property and Equipment - Property and equipment additions over \$1,000 are recorded at cost, or if donated, at fair value on the date of donation. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets ranging from three to seven years. When assets are sold or otherwise disposed of, the cost and related depreciation or amortization are removed from the accounts, and any resulting gain or loss is included in the statements of activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed.

The carrying values of property and equipment are reviewed for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. When considered impaired, an impairment loss is recognized to the extent carrying value exceeds the fair value of the asset. There were no indicators of asset impairment during the years ended December 31, 2020 and 2019.

Financial Instruments and Credit Risk - The Organization manages deposit concentration risk by placing cash and money market accounts with financial institutions believed to be creditworthy. At times, amounts on deposit may exceed insured limits or include uninsured investments in money market mutual funds. To date, the Organization has not experienced losses in any of these accounts. Uninsured balances were \$0 as of December 31, 2020 and 2019.

Credit risk associated with accounts receivable and contributions receivable is considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from recurring donors supportive of the Organization's mission.

Investments are made by diversified investment managers whose performance is monitored by the Organization. Although the fair values of investments are subject to fluctuation on a year-to-year basis, the investment policies and guidelines are prudent for the long-term welfare of the Organization.

Investment Return Designated for Operations - The Organization allocates a portion of investment income to operations. The allocation of investment income for operations of \$180,000 for the years ended December 31, 2020 and 2019, was determined by the board of governors.

Fair Value Measurements - The Organization measures fair value using a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability. Inputs may be observable or unobservable and refer broadly to the assumptions that market participants would use in pricing the asset or liability. Observable inputs reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs reflect

NOTE 1: NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Fair Value Measurements - Continued - the reporting entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability, developed based on the best information available in the circumstances. The fair value hierarchy consists of three levels of inputs that may be used to measure fair value as follows:

<u>Level 1</u> - Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Organization has the ability to access.

<u>Level 2</u> - Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 - Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs. Valuation methodologies used for assets measured at fair value are as follows:

<u>Common Stock</u> - The fair value of common stock is generally based on quoted market prices for the identical stock.

<u>Corporate Bonds</u> - The fair value for corporate bonds is generally based on quoted market prices for the identical bond; however, quoted market prices may vary for a variety of reasons including the number of market makers and the volume of identical bonds traded on the date of valuation. Estimated fair value may be determined by using other significant observable inputs, such as quoted prices for similar bonds.

Advertising - Costs incurred for advertising are expensed when incurred. The Organization incurred advertising expenses for public relations and marketing in the amount of \$73,409 and \$133,925 for the years ended December 31, 2020 and 2019, respectively. The value of in-kind media advertising services provided by the Organization's Media Partner Program is disclosed in Note 6.

NOTE 1: NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Functional Allocation of Expenses - The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Such allocations are determined by management on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and related employee expenses, which are allocated based on estimates of time and effort for full-time employee staff, as well as depreciation, occupancy, and property insurance, which are allocated based on percentage of staff time in occupied office space. All other expenses are allocated based on the benefit derived by the category.

Income Taxes - The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Accordingly, there is no provision for income taxes. The Organization is not aware of any activities that would jeopardize its tax-exempt status. Donors may deduct contributions to the Organization as provided by the Internal Revenue Service (IRS) Code.

The Organization follows the guidance in the income tax standard regarding the recognition and measurement of uncertain tax positions. The guidance clarifies the accounting for uncertainty in income taxes recognized in an entity's financial statements. The guidance further prescribes recognition and measurement of tax provisions taken, or expected to be taken, on a tax return that are not certain to be realized. The application of this standard had no impact on the Organization's financial statements as of December 31, 2020 and 2019. The Organization's federal Form 990 is subject to examination by the IRS, generally for three years after filing.

Subsequent Events - In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through the date of the independent auditors' report, which was the date the financial statements were available to be issued.

Reclassifications - Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported total net assets or changes in net assets.

Deferred Payroll Tax Liability - A provision of the Coronavirus Aid, Relief, and Economic Security (CARES) Act allowed employers to defer the employer portion of Social Security tax for 2020. Under the CARES Act, the employer could refrain from depositing the employer's 6.2% tax accruing on or after April 1, 2020 through December 31, 2020 on eligible salaries. The Organization could instead deposit 50% of the deferred amount by December 31, 2021 and deposit the remaining 50% deferral by December 31, 2022.

NOTE 2: NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes and periods as of December 31:

	 2020	2019
Subject to Expenditure for a Specific Purpose		
Public Allies	\$ 17,500	\$ 29,000
Youth Advisors	3,000	5,000
Equipment	534	-
Mini Grants	5,000	-
Internships	 	890
Total Subject to Expenditure for a Specific Purpose	26,034	34,890
Subject to the Passage of Time		
Contributions Receivable that are Not Restricted by Donors		
But Which are Unavailable for Expenditure Until Due	 1,149,214	 776,484
Total Net Assets With Donor Restrictions	\$ 1,175,248	\$ 811,374

NOTE 3: AVAILABILITY AND LIQUIDITY

The Organization's short-term liquidity plan is to maintain readily available resources, operating cash, and an available line of credit to cover 30 days to 120 days of operating expenses. In addition, the Organization maintains unrestricted investment reserves approximating 30 to 60 days of operating expenses. The Organization's long-term liquidity plan is to increase its operating cash and liquid investment reserve position to maintain approximately 180 days of operating expenses available at all times.

Invested reserves are subject to an annual spending rate of \$180,000 as described in Note 8. Although the Organization does not intend to spend from board-designated endowment funds (other than amounts appropriated for general expenditure as part of the board's annual budget approval and appropriation), these amounts could be made available by board resolution, if necessary.

The following reflects the Organization's financial assets as of December 31, 2020 and 2019, reduced by amounts not available for general use because of contractual, board designation, or donor-imposed restrictions within one year of the statement of financial position date. Amounts not available include amounts set aside for long-term investing in quasi-endowment that could be drawn upon if the governing board approves that action. However, amounts already appropriated from the quasi-endowment for general expenditure within one year of the statement of financial position date as unavailable.

NOTE 3: AVAILABILITY AND LIQUIDITY - CONTINUED

	 2020	 2019
Financial Assets as of December 31		
Cash and Cash Equivalents	\$ 123,545	\$ 248,549
Investments	2,968,418	2,841,921
Accounts Receivable	57,248	46,148
Contributions Receivable	 1,149,214	 776,484
Total Financial Assets as of December, 31	4,298,425	3,913,102
Less: Amounts Not Available to be Used Within One Year		
Net Assets With Donor Imposed Restrictions	(1,175,248)	(811,374)
Add Back Time Restrictions That Expire in Less Than One Year	582,214	766,484
Add Back Purpose Restrictions Expected		
to be Met in Less Than One Year	26,034	34,890
Quasi-Endowment Established by Board Designation	(3,019,826)	(3,073,016)
Add Back Investment Return Designated for Operations	 180,000	 180,000
Financial Assets Available to Meet Cash Needs for General		
Expenditures Within One Year	\$ 891,599	\$ 1,010,086

As described in Note 10, the Organization has a committed line of credit in the amount of \$2,100,000, which it could draw upon in the event of an unanticipated liquidity need.

NOTE 4: FAIR VALUE MEASUREMENTS AND DISCLOSURES

The following table sets forth, by level within the fair value hierarchy, the Organization's assets measured at fair value on a recurring basis as of December 31, 2020 and 2019:

	2020						
	Level 1	Level 2	Level 3	Total at Fair Value	Total at Cost		
Investments, at Fair Value Common Stock Corporate Bonds	\$ 601,548 2,366,870	\$ - -	\$ - -	\$ 601,548 2,366,870	\$ 343,134 2,210,308		
Total	\$ 2,968,418	\$ -	\$ -	\$ 2,968,418	\$ 2,553,442		

	2019						
	Level 1	Level 2	Level 3	Total at Fair Value	Total at Cost		
Investments, at Fair Value Common Stock Corporate Bonds	\$ 927,579 1,914,342	\$ - -	\$ - -	\$ 927,579 1,914,342	\$ 624,271 1,842,064		
Total	\$ 2,841,921	\$ -	\$-	\$ 2,841,921	\$ 2,466,335		

NOTE 4: FAIR VALUE MEASUREMENTS AND DISCLOSURES - CONTINUED

NOTE 5: INVESTMENT INCOME

Investment income is presented in the statements of activities as follows for the years ended December 31:

	2020		 2019
Investment Income Designated for Operations Investment Return (Loss) Net of Designation to Operations	\$	180,000 (56,458)	\$ 180,000 199,270
Total Investment Income - Net	\$	123,542	\$ 379,270

The components of investment income (loss) are as follows for the years ended December 31:

	 2020	2019		
Dividend and Interest Income	\$ 80,797	\$	86,317	
Realized Gains	31,722		24,478	
Unrealized Gains	39,390		296,858	
Less: Investment Expenses	(28,367)		(28,383)	
Total Investment Income - Net	\$ 123,542	\$	379,270	

NOTE 6: IN-KIND CONTRIBUTIONS

The Organization recognized \$3,057,216 and \$4,996,248 of in-kind media advertising in the financial statements as revenue for the years ended December 31, 2020 and 2019, respectively. This advertising, including media time or space for public service announcements or other purposes, was used for the Organization's benefit and increased the public's awareness of the Organization, its mission, and the benefits of and need for public service. This donated media advertising was measured at fair value and the related expense was recognized and reported by function based on the nature of the contribution.

NOTE 6: IN-KIND CONTRIBUTIONS - CONTINUED

The Organization recognized \$406,908 and \$810,029 of contributed services in the financial statements as revenue for the years ended December 31, 2020 and 2019, respectively. Those donated services were of a specialized skill that the Organization would have had to purchase if not contributed. The donated services were measured at fair value and the related expense was reported by function, based on the nature of the contribution.

In addition to the many volunteers that contribute their time in furtherance of its mission, the Organization's Chief Executive Officer (CEO) contributes her time and services in fulfilling her role. The services of the CEO are not reflected in the accompanying financial statements because they do not meet the necessary criteria for recognition under accounting principles generally accepted in the United States of America. The Organization estimates the value of these unrecorded services to be \$250,000.

NOTE 7: CONTRIBUTIONS RECEIVABLE

The following contributions receivable were outstanding as of December 31:

	2020	2019
Receivable in Less than One Year Receivable in One to Five Years	\$ 582,214 567,000	. ,
Less: Discounts to Net Present Value	1,149,214	
Total Pledges Receivable - Net	\$ 1,149,214	\$ 776,484

NOTE 8: ENDOWMENT

The Organization's endowment fund (Endowment) includes certain invested net assets without donor restrictions that have been designated for endowment by the board of governors. The Organization's quasi-endowment spending rate was \$180,000 for 2020 and 2019. The Organization has adopted investment and spending policies for the Endowment that attempt to provide a predictable stream of funding for operations while seeking to maintain the purchasing power of the endowment assets.

NOTE 8: ENDOWMENT - CONTINUED

Endowment net asset composition by type of fund as of December 31, 2020 and 2019 was as follows:

	Without Donor Restrictions	With Donor Restrictions	Total		
December 31, 2020 Board-Designated Endowment Fund	\$ 3,019,826	<u>\$ </u>	\$ 3,019,826		
December 31, 2019 Board-Designated Endowment Fund	\$ 3,073,016	<u>\$ </u>	\$ 3,073,016		

Changes in endowment net assets for the year ended December 31, 2020 were as follows:

	 thout Donor estrictions	With I Restric		Total		
Endowment Net Assets - Beginning of Year	\$ 3,073,016	\$	-	\$	3,073,016	
Investment Income - Net	123,542		-		123,542	
Appropriation of Endowment Assets to Operations	(180,000)		-		(180,000)	
Other Deposits into Fund	 3,268				3,268	
Endowment Net Assets - End of Year	\$ 3,019,826	\$		\$	3,019,826	

Changes in endowment net assets for the year ended December 31, 2019 were as follows:

	Without Donor Restrictions		With Donor Restrictions		 Total
Endowment Net Assets - Beginning of Year Investment Income - Net Appropriation of Endowment Assets to Operations Other Reductions of Fund	\$	2,876,512 379,270 (180,000) (2,766)	\$	- - -	\$ 2,876,512 379,270 (180,000) (2,766)
Endowment Net Assets - End of Year	\$	3,073,016	\$	_	\$ 3,073,016

NOTE 9: PROPERTY AND EQUIPMENT

Property and equipment as of December 31, 2020 and 2019 were as follows:

	2020			2019
Furniture and Equipment	\$	51,336	\$	45,413
Software		193,165		193,165
Leasehold Improvements	5,600			5,600
Total Property and Equipment		250,101		244,178
Less: Accumulated Depreciation		(181,506)		(152,675)
Net Property and Equipment	\$	68,595	\$	91,503

NOTE 10: LINE OF CREDIT

As of December 31, 2020 and 2019, the Organization had a line of credit that permits borrowing up to a maximum amount of \$2,100,000. The line of credit is due on demand with no specified expiration date. The line is secured by an investment account held by the Organization. The value of the collateralized investment account as of December 31, 2020 and 2019 was \$3,019,826 and \$3,073,016, respectively. The line bears interest at the LIBOR daily floating rate plus 2% (2.14% and 3.80% as of December 31, 2020 and 2019, respectively). As of December 31, 2020 and 2019, the outstanding balance on the line of credit was \$1,470,000 and \$1,965,000, respectively.

NOTE 11: PAYCHECK PROTECTION PROGRAM LOAN - CONDITIONAL GRANT

On May 5, 2020, the Organization received proceeds in the amount of \$415,069 under the Paycheck Protection Program ("PPP"). The PPP, established as part of the CARES Act, provides loans to qualifying organizations for amounts up to 2.5 times of the average monthly payroll expenses of the qualifying business. The loans and accrued interest may be eligible for forgiveness as long as the borrower uses the loan proceeds for eligible purposes, including payroll, benefits, rent and utilities, and maintains its payroll levels.

The unforgiven portion of the PPP loan is payable over two years at an interest rate of 1%, with a deferral of payments for a period of ten months after the end of the covered period. The Organization utilized the proceeds for purposes consistent with the PPP. The Organization submitted an application for forgiveness, and in February 2021, received notification that the loan was fully forgiven. As a result, the PPP loan meets the definition of a conditional grant as of December 31, 2020, in accordance with accounting principles generally accepted in the United States of America.

NOTE 11: PAYCHECK PROTECTION PROGRAM LOAN - CONDITIONAL GRANT - CONTINUED

In January 2021, Round 2 of the PPP was made available to eligible Organizations that continued to be impacted by the pandemic. Terms of the PPP Round 2 are consistent with the initial round of funding. On January 22, 2021, the Organization received proceeds in the amount of \$488,205 under Round 2 of the PPP.

NOTE 12: ECONOMIC INJURY DISASTER LOAN

In July 2020, the Organization received a loan in the amount of \$149,900 from the U.S. Small Business Administration (SBA) under its Economic Injury Disaster Loan (EIDL) Program. The EIDL Loan requires monthly payments of principal and interest in the amount of \$641, commencing in July 2021. Interest incurs at a rate of 2.75%. The loan matures in June 2050 and is secured by assets of the Organization. Payments are first applied toward accrued interest, therefore, allocation of payments toward loan principal will begin in 2022.

Future principal maturities of the EIDL loan are as follows:

2021	\$ -
2022	1,577
2023	3,656
2024	3,758
2025	3,863
Therafter	137,046
	\$ 149,900

NOTE 13: LEASE COMMITMENTS

The Organization leases office space in Wilmington, Delaware under a noncancelable operating lease, which expires October 2022. The Organization also leases office space in New York, New York under a noncancelable operating lease, which expires January 2021. Rent expense for the years ended December 31, 2020 and 2019 was \$83,567 and \$87,656, respectively. The following is a schedule by year of future minimum payments for the noncancelable operating leases described above:

Year Ending December 31	A	mount
2021 2022	\$	23,080 14,525
	\$	37,605

NOTE 14: REVENUE AND CONTRACT BALANCES

Revenue from contracts is derived from program fees, which are recognized over time as services are provided, and event fees, which are recognized at a point in time coincident with an event.

The Organization's contracts associated with program fees and event fees are short-term in nature, with terms less than one year.

Opening and closing balances for revenue from program fees and event fees are as follows for 2020 and 2019:

		Accounts Receivable			Contract Assets				Contract Liabilities			
	2020		2019		2020 2019			2020		2019		
Beginning of Year End of Year	\$	46,148 57,248	\$	48,910 46,148	\$	-	\$	-	\$	30,000	\$	30,000

NOTE 15: RETIREMENT BENEFITS

The Organization sponsors an IRS Section 408(p) SIMPLE qualified retirement plan. The plan covers all full-time employees who are at least 21 years old. In December 2017, the Organization made the decision to discontinue its matching policy effective June 15, 2018. Prior to discontinuation, the Organization matched up to three percent of employee salary. The Organization's matching contributions were \$0 for the years ended December 31, 2020 and 2019.